

Al Youngs 5552 West Lakeridge Rd Lakewood, CO 80227

September 1 - September 30, 2023 Invoice No. 51 Member of Federal Monitor Team

Date	Brief Description	Total Hours
	Reviewed and responded to emails and conference calls for the month of September.	
9/3 9/4 9/7 9/9 9/10 9/11 9/18 9/19 9/25 9/29 9/30	From Members of the Monitor Team.	6.0 Hours
9/4 9/5 9/14 9/15 9/25 9/26 9/29	Several meetings and phone calls with Monitor and Deputy Monitor.	3.0 Hours
	During site visit to Puerto Rico	
9/21	Meeting with SAOC Colonel Caseres. Discussed patrol supervision strategies and plans	

Case 3:12-cv-02039-FAB Document 2514-9 Filed 10/13/23 Page 2 of 2

9/21	Meeting with SARP Colonel. Discussed SARP/Reform progress and yearly report. Discussed EIS related to SARP	
9/21	Meeting with HR Director: Discussed transfer policy.	
9/21	Promotional candidate interviews. Interviewed random sample of promotional candidates.	
9/22	Promotional candidate interviews. Interviewed random sample of promotional candidates.	
		17.0 Hours
9/6	Reviewed Supervisor status report	1.0 Hours
9/8	Reviewed data report requests with David Levy.	1.0 Hours
9/15	Reviewed CMR 8 Supervision & Administration rework	5.0 Hours
9/17	Reviewed audits from SARP	5.0 Hours
9/17	Reviewed CMR-7 Professionalization and rework	5.0 Hours
9/24	Reviewed ACT 65.	2.0 Hours
9/24	Reviewed CMR 8 Recruitment, Hiring and Selection	2.0 Hours
9/25	Reviewed Draft of Integrity Audit Policy and Procedure	3.0 Hours
9/27	Reviewed protocol memorandum reference Command level promotions.	2.0 Hours
9/28	Additional review of personnel evaluations completed by Supervisors of their subordinates, reviewed pro media materials and 0G 310	2.0 Hours
9/28	Reviewed materials reference promotion to Captain	2.0 Hours
9/29	Reviewed list of promotions, Inspectors to Lt. Colonels and Lt. Colonels to Colonels	2.0 Hours
9/30	Re-reviewed PARA 13	2.0 Hours

TOTAL HOURS: 60.0

Billable Hours: 60 Hours at a Rate of \$165.00 Per Hour = \$9,900.00

TOTAL: \$9,900.00

I hereby certify that the amount billed in this invoice is true and correct and responds to the number of hours worked in my capacity as a Member of the Federal Monitor Team. I further certify that I have not received any income, compensation, or payment for services rendered under a regular employment or contractual relationship with the Commonwealth, or any of its departments, municipalities or agencies.

Clan Colourge Signature

9/30/23

Date